## HOW FAR CAN WE GO? EMPLOYEE IN THE DRIVER'S SEAT

Performance Management to Performance Development

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## ASPIRE = HIW

Realities Global

Matrix

**Implications** 

Dispersed - Need clear expectations across distance

Need effective/ regular feedback among team

Agile expectations

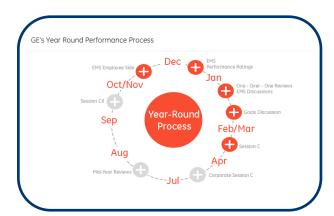
Continuous coaching and learning

GE's Global Context:

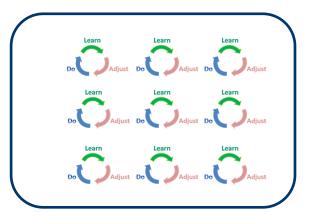
Frequent changes

Expectations for meaningful work and growth

From:



To:



## Performance Development leading to outcomes

A real-time, integrated approach focused on performance, learning and development to support a fast, simple, customer-focused company

Process starts with a discussion between employee and manager about **priorities** and continues with ongoing **touchpoints**. Ends with a summary touchpoint

Colleagues can provide insights to each other, but only for employee view

Priorities Touchpoint Ongoing Touchpoints

Summary Touchpoint

Measure Impact, Integrate with HR Processes

Colleague insights











Technology supports

**OUTCOMES...** not effort

**BEHAVIOURS...** not tools

IMPACT... not a ritual

COACH... not comply